

**Disadvantaged Business Enterprise Goal Setting Methodology for Federally Assisted Highway Projects**

# Federal Fiscal Year 2022-2024

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State of Maine

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## In compliance with Title 49, Part 26 of the Code of Federal Regulations (49 CFR Part 26)

**Introduction**

**MaineDOT’s Annual DBE Goal for FFY 2022-2024**

Pursuant to 49 CFR 26, the Maine Department of Transportation (MaineDOT) has analyzed data and determined that, for federal fiscal years (FFY) 2022-2024 the overall annual Disadvantaged Business Enterprise (DBE) attainment on Federal Highway Administration (FHWA) funded projects is **1.97%**.

The MaineDOT DBE Goal Setting Methodology for FFY 2022-2024 explains the Department’s goal-setting process and methods, public outreach process, and administration of the goal. The Department’s overall goal must be based on demonstrable evidence of the availability of ready, willing and able DBEs relative to all businesses that are ready, willing and able to participate in DOT assisted contracts. 49 CFR §26.45 dictates a two-step process. The first step is to determine a base figure for the relative availability of DBEs. Once the base figure is determined, it is necessary to examine all of the evidence available in the Department’s jurisdiction to determine what adjustment to the base figure, if any, is necessary. As an extension of this process, Section 26.45 requires that state DOT’s meet the “maximum feasible portion” of its overall DBE utilization goal through race-neutral means of facilitating race-neutral DBE participation.

## Federally-Assisted Contracting Opportunities for FFY 2022-2024

The Department evaluated all available FHWA contracting opportunities for FFY 2022- 2024, which are provided in detail in Appendix 1. The total value of such projected opportunities is $358,954,676.38.\*

# Goal Methodology

**Step 1 – Determination of a Base Figure**

To establish the Department’s base figure of the relative availability of DBEs to all comparable firms (DBE and Non-DBEs) available to propose on federally assisted contracting opportunities projected to be solicited during the goal period, the Department followed the two-step process federally prescribed for goal-setting in accordance with 49 CFR Part 26.45.

At the outset, the Department must determine the geographic market area in which it will search for DBEs and non-DBEs. MaineDOT has defined its geographic market area as the states of Maine, New Hampshire, and Massachusetts. To determine the geographic market area, we analyzed the ratio of the combined federal program dollars awarded to prime contractors and subcontractors in these three states to the total federal program

\* For purposes of FAA DBE goal setting and methodology for FFY2022-2024, please see the projecting contracting opportunities identified in Appendix 2, totaling $6,283,000.

dollars awarded during FFY 2020. We found that the most significant amount of prime contract dollars (67.89%) were awarded to contractors in these three states and that when factoring in subcontracts, this geographic market area accounted for 67.80% of MaineDOT’s contracting opportunities.

|  |  |  |  |
| --- | --- | --- | --- |
| **MaineDOT FY2020 FHWA Contracting Opportunities** | | | |
| **Data Description** | **Total Program Awards** | **Amount Represented by Maine, New Hampshire and Massachusetts Firms** | **Maine, New Hampshire and Massachusetts Market %** |
| **Geographic distribution of Prime Contract $** | $340,035,077.83 | $230,855,390.94 | 67.89% |
| **Geographic distribution of participating Subcontract $** | $1,734,641.40 | $856,880.88 | 49.40% |
| **Total State Market %** | $341,769,719.23 | $231,712,271.82 | 67.80% |

Having determined its geographic market area, the Department projected the contracting opportunities that it will have during this goal period and defined the corresponding NAICS codes. The Department projects that the anticipated contracting opportunities for this goal period will fall within the NAICS code categories identified in Table 1.

The Department then searched for DBE and Non-DBE firms that perform the work associated with the relevant NAICS codes. This was accomplished by accessing the MaineDOT Unified Certification Program (UCP) Directory of Certified DBE Firms and the 2019 U.S. Census Bureau County Business Patterns (CBP) Database. All efforts were made to use as close to identical NAICS codes as possible to ensure a “like-to-like” comparison. Although several DBEs have more than one NAICS code, we used only one such code per firm to avoid duplication.

Table 1: Projected Contracting Opportunities, NAICS Codes, and Relative Availability of Ready Willing and Able DBE Firms to All Firms

|  |  |  |  |
| --- | --- | --- | --- |
| **NAICS**  **Code** | **Description** | **Number of Maine Firms Per CBP Database** | **Number of DBE Firms in Geographic Market**  **Area** |
| 212321 | Construction sand and gravel mining | 6 | 2 |
| 237310\* | Highway, street, and bridge construction | 77 | 6 |
| 237990 | Other heavy and civil engineering construction | 45 | 0 |
| 238110\* | Poured concrete foundation and structure contractors | 157 | 0 |
| 238140 | Masonry contractors | 133 | 3 |
| 238910\* | Site preparation contractors | 558 | 5 |
| 238990\* | All other specialty trade contractors | 185 | 2 |

|  |  |  |  |
| --- | --- | --- | --- |
| 423840 | Industrial supplies merchant wholesalers | 39 | 0 |
| 484110 | General freight trucking, local | 122 | 1 |
| 484210 | Used household and office goods moving | 33 | 0 |
| 484220 | Specialized freight (except used goods) trucking, local | 306 | 0 |
| 488490 | Other support activities for road transportation | 19 | 0 |
| 541320 | Landscape architectural services | 25 | 6 |
| 541330\* | Engineering services | 294 | 13 |
| 541340 | Drafting services | 22 | 1 |
| 541370\* | Surveying and mapping (except geophysical) services | 91 | 1 |
| 541380\* | Testing laboratories | 35 | 0 |
| 541430 | Graphic design services | 69 | 4 |
| 561110 | Office administrative services | 97 | 0 |
| 541613 | Marketing consulting services | 119 | 1 |
| 541620\* | Environmental consulting services | 80 | 1 |
| 541690 | Other scientific and technical consulting services | 76 | 0 |
| 541820 | Public relations agencies | 30 | 0 |
| 561320 | Temporary help services | 132 | 1 |
| 561720 | Janitorial services | 366 | 1 |
| 561730 | Landscaping services | 899 | 0 |
|  | **Totals:** | **4,015** | **48** |

\*NAICS codes with FAA component

To determine the relative availability of DBEs, the Department created a ratio wherein the numerator represents the number of ready, willing and able DBE firms and the denominator represents all firms, both DBEs and Non-DBEs, available in each work category.

**For the numerator**: MaineDOT UCP DBE Database of Certified Firms

in the geographic market area

**For the denominator**: 2019 U.S. Census Bureau’s County Business

Pattern Database (CBP)

As noted in Table 1, the Department identified 4,015 ready, willing and able firms in the NAICS codes for the projected federally-assisted contracting opportunities. In the federally prescribed formula below, this number is used as the denominator. The numerator was found by determining the number of ready, willing and able DBE certified firms within the same NAICS sub-sectors. For the purposes of this goal setting methodology, 48 firms currently DBE certified in Maine are considered ready, willing and able to perform work in the areas identified. The 48 ready, willing, and able DBE certified firms, divided by the 4,015 total number of all ready, willing, and able firms (DBEs and non-DBEs), yields a base figure of 1.20%.

## Formula DBE (48)

**---------------------- = 0.01195 x 100 = 1.20%**

**CBP (4,015)**

**Step 2 – Adjustment to Base Figure**

Once the base figure is determined, MaineDOT is required to examine all of the evidence available to determine what adjustment, if any, is necessary. Step 2 requires the Department to incorporate any available evidence that will improve the accuracy of the Step 1 base line goal calculations in order to determine the level of DBE participation that would occur absent the effects of discrimination. The Department assessed the impact of specific factors requiring narrow tailoring of the DBE Program. The following factors were considered in making the decision to adjust the overall DBE goal:

## Past Participation

The volume of work that DBEs have performed in recent years can be useful to increase the accuracy of the DBE goal. Past participation is particularly useful if the contracting opportunities that are projected for the next three years are similar to those of the previous goal period. The Department analyzed the projected contracting opportunities in resources such as the State Transportation Improvement Plan and determined that the projected opportunities are substantially similar to those in the prior three years and that therefore adjusting the base figure using past participation was logical. FHWA requires that the previous three years be used to determine the historical median for past participation. This requires the Department to evaluate DBE participation on FHWA assisted contracts during FFY 2018-2020 The following table shows the DBE participation obtained during this time period.

|  |  |  |
| --- | --- | --- |
| FFY | DBE Goal | DBE  Participation |
| 2018 | 2.40% | 3.98% |
| 2019 | 2.40% | 2.73% |
| 2020 | 2.40% | 1.92% |

DBE participation during those federal fiscal years was 3.98% for FFY18, 2.73% for FFY19 and 1.92% for FFY20. To adjust the base figure using past participation, MaineDOT adds the median participation from the relevant three -year period to the base figure and divides that sum by two. The median participation during this time period was 2.73%.

## Median 2.73% + Base Figure 1.20% = 3.93%

**3.93% / 2 = 1.97%**

Accordingly, after adjusting the base figure due to the similarity of federally-assisted procurement opportunities during the previous 3 years, MaineDOT’s adjusted DBE Goal is 1.97%.

## Disparity Studies

As discussed previously, MaineDOT has not conducted any disparity studies in the past three federal fiscal years. We contacted the State’s Metropolitan Planning Organizations and its major airports, and none of them conducted disparity studies or comparable studies that may have provided information relative to the geographic market area.

Therefore, no disparity studies were considered.

## Other Related Evidence

No other evidence of the kind described in the regulations at 49 CFR 26.45(d)(2) was available to consider in determining whether an adjustment to the base figure is warranted.

## Use of Race Conscious and Race Neutral Measures

The Department’s DBE Program goal of **1.97%** for FFYs 2022-2024 was exceeded in two of the last three years on a solely race neutral basis. Accordingly, the Department anticipates that the current goal will be achieved entirely through race and gender-neutral means. Contract goals will not be necessary for additional attainment. If we determine that we will not achieve the stated goal, we will take measures to do so, which may include targeted project goals.

***Use of Supportive Services Program in Race-neutral Efforts***

For the MaineDOT to meet its goal through race neutral means, it has contracted an agency to provide Disadvantaged Business Enterprises Supportive Services (DBE SS) Program in accordance with 23 CFR 230.204. This business development program aims to assist minority, women and disadvantaged owned firms to build strong businesses able to successfully compete when bidding for federally funded transportation projects and consultant contracts, thus increasing equal opportunity, competition and diversity in Maine’s bridge and highway construction industry.

The following services are offered though MaineDOT’s DBE SS Consultant with specific programs targeted for instruction. Tuition reimbursement for successfully completed classes taken by small business owners to grow and/or improve their business in the Federal-aid bridge and highway construction industry will also be allowed. This program:

* + Provides technical and resource assistance with financial and business planning including accounting, invoicing and auditing practices, business planning, marketing/networking, and setting and achieving goals. Assists with bonding, financial assistance, lease agreements, taxes, fringe benefits, and payroll. Assures

capability to comply with all FHWA requirements and paperwork regarding personnel, EEO, Title VI, DBE, AA, training and Davis Bacon and related Acts.

* + Provides technical and general assistance with locating, processing, estimating, and submitting quotes for MaineDOT federal aid contracts. Surveys and reports the bid items DBEs can complete and shares this information on the web and with prime contractors. Offers guidance to DBEs regarding MaineDOT project plans and website to keep DBEs up to date with contract opportunities in their business areas.
  + Provides technical support for computer systems, particularly CADD translation to Micro-station to be compatible with MaineDOT files and electronic bidding assistance (using the web and using BIDEX). Also, provides hardware/software technical support and webpage development as related to bridge and highway construction.
  + Provides technical support and education regarding partnering with other consultants/contractors/agencies and how to create and deliver products or services under a joint venture. Gives participating small businesses new tools to improve or expand their business capabilities.
  + Provides technical assistance and education regarding reading, writing and understanding construction contracts and subcontracts; assistance in ensuring that contracts and subcontracts protect the interest of the DBE, including all phases of the work, and contain all needed language for compliance when working on a FHWA funded projects.
  + Distributes a brochure regarding the DBE program and continues to educate contractors and consultants, as well as MaineDOT personnel, about the purpose of the program and their obligations under federally funded contracts. Develop ongoing opportunities for workshops, briefings and training sessions statewide. Educates the SBA's Small Business Development counselors and other entities about the DBE program.
  + Holds networking/conferences in conjunction with the Maine SBA Office and other partners and offers matchmaking session between DBEs and prime consultants and contractors. Creates networking opportunities and other activities to promote DBE growth and quality including educational seminars.

In addition, the MaineDOT DBE SS Consultant uses a variety of methods to provide business development services and assess a firm’s current qualifications. These include, but are not limited to:

* Documentation of a DBE’s skills, experience and needs through development of a Business Needs Assessment, along with a practiced interview technique to successfully glean necessary information from clients;
* Individual Business Management Assistance to DBEs in the form of technical and resource assistance for financial and business planning, as well as public procurement specifically related to MaineDOT opportunities. Includes both in- house and external specialist resources to provide a wide range of advice and education.
* A rigorous two-year Business Development Program for those DBEs that have the potential and desire to participate.
* Computer and technical assistance to educate DBEs on electronic bidding and how to utilize technology, including providing website development for interested firms.
* Tuition reimbursement providing educational opportunities for DBEs.
* Feedback from primes and from MaineDOT staff providing assistance to firms.

The MaineDOT DBE SS Consultant uses industry business standards and MaineDOT prequalification standards as well as feedback from the primes and others to determine the comparable skills and qualifications that each DBE should attain. This is done on a case-by-case basis as each company delivers a unique set of products and services.

## Public Process

Pursuant to 49 CFR 26.45 (g)(i), MaineDOT: *“must consult with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and your efforts to establish a level playing field for the participation of DBEs.”*

MaineDOT works closely with our DBE SS Consultant and regularly discusses concerns and successes with DBE firms in Maine. The DBE SS consultant works directly with DBEs and assists firms addressing their concerns and challenges. The DBE SS Consultant is a conduit to MaineDOT for DBEs.

On June 18, 2021, MaineDOT held a public meeting via zoom at 2:00 PM Eastern Time (US and Canada). General contractor associations, DBEs, the DBE Supportive Services consultant, Associated General Contractors of Maine, Inc. (AGC), National Association of Women in Construction (NAWIC), the Maine Better Transportation Association (MBTA), the Maine Women’s Business Center, the National Association for the Advancement of Colored People (NAACP) Maine Chapter, the American Council of Engineering Companies in Maine (ACEC), the Maine Chamber of Commerce, and the Maine Asphalt Pavement Association were sent emails to participate in a discussion of our Goal Methodology, to obtain information relevant to our goal setting process and to express any concerns about MaineDOT’s DBE program. Advance copies of the draft Goal Methodology were provided to invitees prior to the meeting. The draft was available at the Civil Rights Office website: <http://www.maine.gov/mdot/civilrights/dbe>

At the meeting, the draft Goal Methodology was presented and representatives of MaineDOT’s Civil Rights Office listened to concerns, received comments and answered questions. A follow-up email was sent to the entities listed above soliciting additional feedback. Other than some minor corrections to the document, there were no comments on the draft methodology.

**Appendix 1**

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| **FHWA Funded Projected Contracting Opportunities FYY 2022 - 2024** | | | | | | |
| ADV FFY | Scope Group | WIN | Title | Scope | Dev Resp | Avail CON |
| 2024 | Bridge Construction | 023515.00 | MT. DESERT, BABSONS BR #5244 | BRIDGE REPLACEMENT | MaineDOT | $2,270,000.00 |
| 2024 | 025453.00 | FORT FAIRFIELD, PUDDLE DOCK BRIDGE  #2691 | BRIDGE REPLACEMENT | MaineDOT | $1,585,000.00 |
| 2024 | 025529.00 | EAST MACHIAS, CHASE MILLS BRIDGE  #5465 | BRIDGE REPLACEMENT | MaineDOT | $1,685,000.00 |
| 2024 | Bridges Other | 023134.00 | FREEPORT, RAILROAD CROSSING  BRIDGE #3172 | BRIDGE IMPROVEMENTS | MaineDOT | $2,785,000.00 |
| 2024 | 023142.00 | CAMDEN, MAIN STREET BRIDGE #2497 | BRIDGE IMPROVEMENTS | MaineDOT | $2,000,000.00 |
| 2024 | 025311.00 | BANGOR, PENOBSCOT BRIDGE #2038 | BRIDGE SUBSTRUCTURE REHABILITATION | MaineDOT | $795,000.00 |
| 2024 | 025463.00 | HALLOWELL, VAUGHAN MEMORIAL  BRIDGE (#0490) | BRIDGE IMPROVEMENTS | MaineDOT | $375,000.00 |
| 2024 | Highway Construction | 012800.30 | I-295 EXIT 4 SOUTH BOUND ACCESS | RECONSTRUCTION | MaineDOT | $1,797,106.00 |
| 2024 | 022837.00 | BUXTON, ROUTE 22 | INTERSECTION RECONSTRUCTION | MaineDOT | $2,200,000.00 |
| 2024 | 024341.00 | WINDHAM, ROUTE 302 | INTERSECTION RECONSTRUCTION | MaineDOT | $545,000.00 |
| 2024 | 025267.00 | WOOLWICH, ROUTE 1 | INTERSECTION RECONSTRUCTION | MaineDOT | $770,000.00 |
| 2024 | 025269.00 | RANDOLPH, ROUTE 27 | INTERSECTION RECONSTRUCTION | MaineDOT | $450,000.00 |
| 2024 | Highway Safety and Spot Improvements | 024363.00 | SOUTH PORTLAND, I-295 EXIT 4 | LIGHTING | MaineDOT | $765,625.00 |
| 2024 | 025089.00 | PORTLAND, FRANKLIN STREET AND  MARGINAL WAY | INTERSECTION IMPROVEMENTS W/  SIGNAL | LOCALLY  ADMINISTERED | $275,000.00 |
| 2024 | 025273.00 | AUGUSTA, ROUTE 201 | SAFETY IMPROVEMENTS | MaineDOT | $585,000.00 |
| 2024 | 025459.00 | ALFRED, ROUTE 4 | SAFETY IMPROVEMENTS | MaineDOT | $689,000.00 |
| 2024 | Multimodal | 025621.00 | LEWISTON, MAIN STREET, SABATTUS  STREET, HEADS UP | MULTIMODAL IMPROVEMENTS | LOCALLY  ADMINISTERED | $215,000.00 |
| 2023 | Bridge Construction | 018728.00 | BLUE HILL, VILLAGE BR #2893 | BRIDGE SUPERSTRUCTURE REPLACEMENT | MaineDOT | $700,000.00 |
| 2023 | 021672.00 | AUGUSTA, WESTERN AVE/I95 BRIDGE  #5808 | BRIDGE SUPERSTRUCTURE REPLACEMENT | MaineDOT | $7,300,000.00 |
| 2023 | 021687.00 | ARGYLE TWP, HEMLOCK BR#3735 | BRIDGE REPLACEMENT | MaineDOT | $1,270,000.00 |
| 2023 | 021700.01 | RUMFORD-MEXICO, RED BR #2707 | BRIDGE REPLACEMENT | MaineDOT | $4,503,861.92 |
| 2023 | 022232.00 | CLINTON MANLEY HOLT BR#2508 | BRIDGE REPLACEMENT | MaineDOT | $1,760,000.00 |
| 2023 | 022238.00 | GORHAM, MITCHELL BR #0216 | BRIDGE REPLACEMENT | MaineDOT | $1,000,000.00 |
| 2023 | 022258.00 | SOUTH PORTLAND, RAMP SP4 BRIDGE  #1376 | BRIDGE DECK REPLACEMENT | MaineDOT | $4,500,000.00 |
| 2023 | 022266.00 | WEBSTER PLT MATTAGODUS BR#5116 | BRIDGE REPLACEMENT | MaineDOT | $1,329,125.00 |
| 2023 | 022268.00 | WINSLOW, FISH BR#0509 | BRIDGE REPLACEMENT | MaineDOT | $1,592,500.00 |
| 2023 | 022621.00 | RUMFORD. HIGH BR #5188 | BRIDGE REPLACEMENT | MaineDOT | $4,250,750.00 |
| 2023 | 023098.00 | AVON, CUSHMAN BR #6588 | BRIDGE REPLACEMENT | MaineDOT | $1,250,000.00 |
| 2023 | 023116.00 | NORWAY, TANNERY BROOK BRIDGE  #3610 | BRIDGE REPLACEMENT | MaineDOT | $1,835,000.00 |
| 2023 | 023120.00 | DOVER FOXCROFT, DOVER BRIDGE  #5118 | BRIDGE REPLACEMENT | MaineDOT | $7,500,000.00 |
| 2023 | 024775.00 | RUMFORD, MARTINS BRIDGE (#2514) | BRIDGE REPLACEMENT | MaineDOT | $4,320,000.00 |
| 2023 | 025105.00 | WILTON BRIDGES BR #2102 | BRIDGE REPLACEMENT | MaineDOT | $1,385,000.00 |
| 2023 | 025107.00 | ROME, NARROWS WEST BRIDGE #5912 | BRIDGE REPLACEMENT | MaineDOT | $1,585,000.00 |
| 2023 | 025161.00 | CUMBERLAND, TUTTLE ROAD / I295  BRIDGE #5801 | BRIDGE REPLACEMENT | MaineDOT | $12,985,000.00 |
| 2023 | 025211.00 | MARION TWP, ROUTE 86 CLIFFORD BR  (#5223) | BRIDGE REPLACEMENT | MaineDOT | $1,185,000.00 |
| 2023 | 025297.00 | DEBLOIS, DEBLOIS BRIDGE #3152 | BRIDGE DECK REPLACEMENT | MaineDOT | $995,000.00 |
| 2023 | 025299.00 | ALBION, PUDDLE DUCK BRIDGE #3107 | BRIDGE REPLACEMENT | MaineDOT | $1,685,000.00 |
| 2023 | 025305.00 | WOOLWICH, NEW BRIDGE #0627 | BRIDGE SUPERSTRUCTURE REPLACEMENT | MaineDOT | $375,000.00 |
| 2023 | 025309.00 | TURNER, TURNER CENTER BRIDGE  #3886 | BRIDGE DECK REPLACEMENT | MaineDOT | $1,495,000.00 |
| 2023 | 025449.00 | NEWCASTLE, MEADOW BROOK BRIDGE  #2535 | BRIDGE REPLACEMENT | MaineDOT | $1,185,000.00 |

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| --- | --- | --- | --- | --- | --- | --- |
| 2023 | Bridges Other | 022250.00 | MACWAHOC PLT, KINGMAN RD  BR#5021 | BRIDGE IMPROVEMENTS | MaineDOT | $1,696,625.00 |
| 2023 | 022254.00 | NEW PRTLND CARRABASSET BR 5131 | BRIDGE REHABILITATION | MaineDOT | $650,000.00 |
| 2023 | 022276.01 | BANGOR, I95/BROADWAY BR#5789 | BRIDGE IMPROVEMENTS | MaineDOT | $16,831,683.12 |
| 2023 | 022284.00 | BERWICK, NEW DAM BR #6053 | BRIDGE REHABILITATION | MaineDOT | $336,875.00 |
| 2023 | 022606.00 | BERWICK-SOM'WRTH, EDDY BR#6048 | BRIDGE REHABILITATION | MaineDOT | $545,125.00 |
| 2023 | 023186.00 | BENTON, INTERSTATE 95 NB/ RIVER  ROAD BRIDGE #5993 | BRIDGE PAINTING | MaineDOT | $265,000.00 |
| 2023 | 023192.00 | FAIRFIELD, INTERSTATE 95/ M C RR  BRIDGE #5999 | BRIDGE PAINTING | MaineDOT | $455,000.00 |
| 2023 | 023198.00 | HARRISON, BEAR RIVER BRIDGE #6121 | BRIDGE WEARING SURFACE REPLACEMENT | MaineDOT | $345,000.00 |
| 2023 | 023200.00 | ANSON, ROBERT GARLAND BRIDGE  (#2615) | BRIDGE WEARING SURFACE REPLACEMENT | MaineDOT | $612,500.00 |
| 2023 | 023220.00 | BENTON, I-95 SB/RIVER ROAD BRIDGE  (#1455) | BRIDGE PAINTING | MaineDOT | $265,000.00 |
| 2023 | 023619.00 | WARREN, JAMES ANDREW BR# 2786 | BRIDGE SUBSTRUCTURE REHABILITATION | MaineDOT | $245,000.00 |
| 2023 | 023649.00 | WARREN, ST. GEORGE RIVER BR #5654 | BRIDGE SUBSTRUCTURE REHABILITATION | MaineDOT | $306,250.00 |
| 2023 | 025063.00 | BANGOR, I395 / MAIN ST BRIDGE #5799 | BRIDGE JOINT REPLACEMENT | MaineDOT | $295,000.00 |
| 2023 | 025087.00 | HOWLAND, I-95 SB/PISCATAQUIS RIVER  BRIDGE #6069 | BRIDGE PAINTING | MaineDOT | $995,000.00 |
| 2023 | 025101.00 | OLD TOWN, I-95 INTERCHANGE 53 BR  #6062 | BRIDGE PAINTING | MaineDOT | $645,000.00 |
| 2023 | 025147.00 | ISLAND FALLS, ROUTE 159/ I-95 BRIDGE  #6175 | BRIDGE PAINTING | MaineDOT | $525,000.00 |
| 2023 | 025149.00 | ISLAND FALLS, BELVEDERE ROAD/ I-95  BRIDGE #6174 | BRIDGE PAINTING | MaineDOT | $565,000.00 |
| 2023 | 025151.00 | BRUNSWICK, RIVER ROAD BRIDGE  #6267 | BRIDGE WEARING SURFACE REPLACEMENT | MaineDOT | $345,000.00 |
| 2023 | 025157.00 | HOULTON, I95 SB / US ROUTE 1 BRIDGE  #6098 | BRIDGE PAINTING | MaineDOT | $275,000.00 |
| 2023 | 025159.00 | HOULTON, I95 NB / US ROUTE 1 BRIDGE  #1382 | BRIDGE PAINTING | MaineDOT | $275,000.00 |
| 2023 | 025289.00 | NEWCASTLE, ROUTE 1 BRIDGES | BRIDGE JOINT REPLACEMENT | MaineDOT | $555,000.00 |
| 2023 | 025291.00 | FREEPORT, COUNTY ROAD / I-295  BRIDGE #0585 | BRIDGE WEARING SURFACE REPLACEMENT | MaineDOT | $265,000.00 |
| 2023 | 025293.00 | RUMFORD, MORSE BRIDGE #2585 | BRIDGE WEARING SURFACE REPLACEMENT | MaineDOT | $265,000.00 |
| 2023 | 025295.00 | BELFAST, VETERANS MEMORIAL BRIDGE  #5750 | BRIDGE SUPERSTRUCTURE  REHABILITATION | MaineDOT | $205,000.00 |
| 2023 | 025301.00 | RANDOLPH, PEARL HARBOR  REMEMBRANCE BRIDGE #2304 | BRIDGE WEARING SURFACE REPLACEMENT | MaineDOT | $2,695,000.00 |
| 2023 | 025303.00 | GUILFORD, GUILFORD MEMORIAL  BRIDGE #2337 | BRIDGE PAINTING | MaineDOT | $225,000.00 |
| 2023 | 025307.00 | BENEDICTA TWP., CASEY ROAD / I-95  #6165 | BRIDGE PAINTING | MaineDOT | $485,000.00 |
| 2023 | 025313.00 | BANGOR, JOSHUA CHAMBERLAIN  BRIDGE #5312 | BRIDGE REHABILITATION | MaineDOT | $1,195,000.00 |
| 2023 | 025451.00 | SHERMAN, I-95 NB/ROUTE 158 BRIDGE  #6168 | BRIDGE PAINTING | MaineDOT | $145,000.00 |
| 2023 | 025455.00 | CORINTH, ROBYVILLE BRIDGE #1003 | BRIDGE PAINTING | MaineDOT | $105,000.00 |
| 2023 | 025531.00 | OLD TOWN, I-95 NB/ KIRKLAND ROAD  BRIDGE #6059 | BRIDGE PAINTING | MaineDOT | $305,000.00 |
| 2023 | 025533.00 | OLD TOWN, ROUTE 43/ I-95 BRIDGE  #6061 | BRIDGE PAINTING | MaineDOT | $565,000.00 |
| 2023 | 025535.00 | HOWLAND, ROUTE 155/ I-95 BRIDGE  #6068 | BRIDGE PAINTING | MaineDOT | $525,000.00 |
| 2023 | 025537.00 | MONTICELLO, MEDUXNEKEAG BRIDGE  #2542 | BRIDGE PAINTING | MaineDOT | $595,000.00 |
| 2023 | 025539.00 | SHERMAN, I-95 NB/ BENEDICTA ROAD  BRIDGE #6167 | BRIDGE PAINTING | MaineDOT | $295,000.00 |
| 2023 | 025543.00 | HOWLAND, I-95 NB/PISCATAQUIS  RIVER BRIDGE #1419 | BRIDGE PAINTING | MaineDOT | $995,000.00 |
| 2023 | 025545.00 | SHERMAN, I-95 SB/BENEDICTA ROAD  BRIDGE (#1407) | BRIDGE PAINTING | MaineDOT | $295,000.00 |
| 2023 | 025547.00 | SHERMAN, I-95 SB/ROUTE 158 BRIDGE  #1406 | BRIDGE PAINTING | MaineDOT | $145,000.00 |

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| 2023 | Highway Construction | 021664.00 | BATH, ROUTE 1/STATE ROAD | INTERSECTION RECONSTRUCTION | MaineDOT | $1,225,000.00 |
| 2023 | 022642.00 | SANFORD, ROUTE 202 | RECONSTRUCTION | MaineDOT | $5,145,000.00 |
| 2023 | 024199.00 | TURNER, ROUTE 4 | INTERSECTION RECONSTRUCTION | MaineDOT | $771,750.00 |
| 2023 | Highway Preservation Paving | 023669.00 | LEWISTON, ROUTE 202 | MILL AND FILL | LOCALLY  ADMINISTERED | $3,228,000.00 |
| 2023 | 024171.00 | HAMPDEN-HERMON, INTERSTATE 95 | ULTRA-THIN BONDED WEARING COURSE | MaineDOT | $1,351,099.00 |
| 2023 | 025109.00 | WESTFIELD - PRESQUE ISLE, ROUTE 1 | MILL AND FILL | MaineDOT | $2,958,516.00 |
| 2023 | 025121.00 | VASSALBORO-WINSLOW, ROUTE 201 | 1 1/4" OVERLAY | MaineDOT | $2,333,048.00 |
| 2023 | 025123.00 | FAIRFIELD, ROUTE 139 | MILL AND FILL | MaineDOT | $2,603,484.00 |
| 2023 | 025129.00 | WOODSTOCK-GREENWOOD, ROUTE 26 | 1 1/4" OVERLAY | MaineDOT | $963,309.00 |
| 2023 | 025131.00 | WOODSTOCK, ROUTE 26 | 1 1/4" OVERLAY | MaineDOT | $3,201,528.00 |
| 2023 | 025139.00 | BANGOR- KENDUSKEAG, ROUTE 15 | 1 1/4" OVERLAY | MaineDOT | $2,526,909.00 |
| 2023 | 025141.00 | BANGOR, ROUTE 15 | MILL AND FILL | MaineDOT | $908,370.00 |
| 2023 | 025143.00 | TRENTON- BAR HARBOR, ROUTE 3 | 1 1/4" OVERLAY | MaineDOT | $1,857,034.00 |
| 2023 | 025283.00 | WISCASSET - EDGECOMB, ROUTE 1 | MILL AND FILL | MaineDOT | $452,279.00 |
| 2023 | 025377.00 | BREWER, SOUTH MAIN STREET | MILL AND FILL | MaineDOT | $1,117,575.00 |
| 2023 | 025379.00 | BANGOR, OAK STREET | MILL AND FILL | LOCALLY  ADMINISTERED | $515,340.00 |
| 2023 | 025443.00 | PERU, ROUTE 108 | 1 1/4" OVERLAY | MaineDOT | $3,072,337.00 |
| 2023 | 025445.00 | NEWCASTLE-NOBLEBORO, ROUTE 1 | MILL AND FILL | MaineDOT | $5,129,029.00 |
| 2023 | 025481.00 | BANGOR- BREWER, INTERSTATE 395  WESTBOUND | ULTRA-THIN BONDED WEARING COURSE | MaineDOT | $1,225,000.00 |
| 2023 | 025483.00 | BANGOR- BREWER, INTERSTATE 395  EASTBOUND | ULTRA-THIN BONDED WEARING COURSE | MaineDOT | $1,225,000.00 |
| 2023 | 025485.00 | STATEWIDE, CRACK SEALING | CRACK SEALING | MaineDOT | $500,000.00 |
| 2023 | 025491.00 | WESTBROOK, ROUTE 25 | MILL AND FILL | MaineDOT | $1,104,634.00 |
| 2023 | 025525.00 | HOULTON-DYER BROOK, I-95 SB | ULTRA-THIN BONDED WEARING COURSE | MaineDOT | $4,287,500.00 |
| 2023 | Highway Rehabilitation | 018777.00 | BLUE HILL, ROUTE 15 | HIGHWAY REHABILITATION | MaineDOT | $1,319,500.00 |
| 2023 | 025137.00 | MACHIAS- EAST MACHIAS, ROUTE 1 | FULL DEPTH RECLAIM W/CEMENT | MaineDOT | $5,468,868.00 |
| 2023 | Highway Safety and Spot Improvements | 021840.00 | WESTFIELD, ROUTE 1 | SHOULDER IMPROVEMENTS | MaineDOT | $61,250.00 |
| 2023 | 023783.00 | TOPSHAM - MODIFY SIGNAL | INTERSECTION IMPROVEMENTS W/  SIGNAL | MaineDOT | $285,000.00 |
| 2023 | 023913.10 | WELLS, FURBISH ROAD (FLAP) | DRAINAGE IMPROVEMENTS | LOCALLY  ADMINISTERED | $340,985.00 |
| 2023 | 024339.00 | SKOWHEGAN, ROUTE 2W | INTERSECTION IMPROVEMENTS W/  SIGNAL | MaineDOT | $398,125.00 |
| 2023 | 025103.00 | BREWER, I-395 EXIT 5 PARKWAY SOUTH | LIGHTING | MaineDOT | $800,000.00 |
| 2023 | 025265.00 | WINDHAM, ROUTE 302 | SAFETY IMPROVEMENTS | MaineDOT | $85,000.00 |
| 2023 | 025271.00 | ELLSWORTH, ROUTE 1 | SAFETY IMPROVEMENTS | MaineDOT | $300,000.00 |
| 2023 | 025275.00 | POLAND, ROUTE 26 | SAFETY IMPROVEMENTS | MaineDOT | $200,000.00 |
| 2023 | 025329.00 | DOVER FOXCROFT, ROUTE 15 | SAFETY IMPROVEMENTS | MaineDOT | $500,000.00 |
| 2023 | 025407.00 | NEW SHARON, ROUTE 134 (#1042541) | LARGE CULVERT REPLACEMENT | MaineDOT | $700,000.00 |
| 2023 | 025429.00 | MEXICO, ROUTE 2 | INSTALL OR REPLACE TRAFFIC SIGNALS | MaineDOT | $500,000.00 |
| 2023 | 025431.00 | RUMFORD, ROUTE 2 | INSTALL OR REPLACE TRAFFIC SIGNALS | MaineDOT | $750,000.00 |
| 2023 | 025461.00 | ELLSWORTH, ROUTE 1A | SAFETY IMPROVEMENTS | MaineDOT | $185,000.00 |
| 2023 | 025493.00 | 2023 STATEWIDE, WRONG-WAY  DRIVING | SAFETY IMPROVEMENTS | MaineDOT | $200,000.00 |
| 2023 | Multimodal | 024769.00 | AUGUSTA HIGH-VISIBILITY  CROSSWALKS | NEW CONSTRUCTION | LOCALLY  ADMINISTERED | $101,000.00 |
| 2023 | 025335.00 | SANFORD - SRTS MULTIUSE  CONNECTIVITY AROUND NUMBER | NEW CONSTRUCTION | LOCALLY  ADMINISTERED | $1,056,999.00 |
| 2023 | 025613.00 | CAMDEN, HEADS UP PED CROSSING  SAFETY IMPROVEMENTS | SAFETY IMPROVEMENTS | TBD | $44,500.00 |
| 2022 |  | 018724.00 | BATCHELDERS GRANT, BR #5506 | BRIDGE DECK REPLACEMENT | MaineDOT | $813,400.00 |
| 2022 | 021894.01 | WATERVILLE, I-95 SB/ WEBB ROAD BR  #1461 | BRIDGE REPLACEMENT | MaineDOT | $3,876,586.78 |

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| 2022 | Bridge Construction | 021900.01 | WATERVILLE, I95 BR #5813 | BRIDGE REPLACEMENT | MaineDOT | $3,863,832.20 |
| 2022 | 022260.01 | SOLON, MAIN STREET BR #2504 | BRIDGE REPLACEMENT | MaineDOT | $2,597,792.12 |
| 2022 | 022511.01 | OLD TOWN, STILLWATER #2 BRIDGE | BRIDGE REPLACEMENT | MaineDOT | $6,890,000.00 |
| 2022 | 022512.01 | OLD TOWN, STILLWATER #1 BRIDGE | BRIDGE REPLACEMENT | MaineDOT | $3,910,000.00 |
| 2022 | 022630.00 | STONINGTON, OCEANVILLE BR#3696 | BRIDGE REPLACEMENT | MaineDOT | $3,087,000.00 |
| 2022 | 023092.00 | JEFFERSON, DAVIS NO. 1 BRIDGE  (#2218) | BRIDGE REPLACEMENT | MaineDOT | $1,451,625.00 |
| 2022 | 023118.00 | LISBON, FRAZIER BRIDGE (#3954) | BRIDGE REPLACEMENT | MaineDOT | $796,250.00 |
| 2022 | 023128.00 | PERHAM, SALMON STREAM BR #2739 | BRIDGE REPLACEMENT | MaineDOT | $1,084,125.00 |
| 2022 | 023535.00 | WELLS, BUFFAM BR #2107 | BRIDGE REPLACEMENT | MaineDOT | $1,451,625.00 |
| 2022 | 023567.00 | JACKSON, GREAT FARM BR #3128 | BRIDGE REPLACEMENT | MaineDOT | $1,169,875.00 |
| 2022 | 023607.00 | PITTSFIELD, N. MAIN ST BR#5989 | BRIDGE DECK REPLACEMENT | MaineDOT | $973,875.00 |
| 2022 | 023643.00 | HOLLIS, SALMON FALLS BR #3708 | BRIDGE DECK REPLACEMENT | MaineDOT | $2,143,750.00 |
| 2022 | 023655.00 | RICHMOND,THOROUGHFARE BR #3925 | BRIDGE DECK REPLACEMENT | MaineDOT | $700,000.00 |
| 2022 | 023657.00 | DURHAM, TRACY BROOK BRIDGE #2852 | BRIDGE REPLACEMENT | MaineDOT | $1,500,000.00 |
| 2022 | Bridges Other | 020535.00 | SOUTH PORTLAND AOP REST #6219 | BRIDGE CULVERT REHABILITATION | MaineDOT | $490,000.00 |
| 2022 | 022338.00 | NORTH YARMOUTH, BR #0188 | BRIDGE SUBSTRUCTURE REHABILITATION | MaineDOT | $415,000.00 |
| 2022 | 022360.00 | SUMNER W SUMNER MEADOW  BR#5843 | BRIDGE SUBSTRUCTURE REHABILITATION | MaineDOT | $306,250.00 |
| 2022 | 022362.00 | THE FORKS/W. FORKS, BR #2841 | BRIDGE REHABILITATION | MaineDOT | $728,875.00 |
| 2022 | 023138.00 | WATERVILLE-WINSLOW, TICONIC  BRIDGE (#2854) | BRIDGE IMPROVEMENTS | MaineDOT | $36,500,000.00 |
| 2022 | 023178.00 | WATERVILLE, I-95 NB/COUNTY ROAD  BRIDGE #5816 | BRIDGE PAINTING | MaineDOT | $375,000.00 |
| 2022 | 023182.00 | WATERVILLE, I-95 NB/MESSOLONSKEE  #5817 | BRIDGE PAINTING | MaineDOT | $1,435,000.00 |
| 2022 | 023184.00 | WATERVILLE, I-95 NB/ MAIN STREET  BRIDGE #5818 | BRIDGE PAINTING | MaineDOT | $225,000.00 |
| 2022 | 023204.00 | PRESQUE ISLE, CLARK BR #2155 | BRIDGE CULVERT REHABILITATION | MaineDOT | $950,000.00 |
| 2022 | 023206.00 | WATERVILLE, I-95 SB/COUNTY ROAD  BRIDGE (#1459) | BRIDGE PAINTING | MaineDOT | $375,000.00 |
| 2022 | 023208.00 | WATERVILLE, I-95 SB/MESSALONSKEE  BRIDGE (#1458) | BRIDGE PAINTING | MaineDOT | $1,435,000.00 |
| 2022 | 023210.00 | WATERVILLE, I-95 SB/MAIN STREET  BRIDGE (#1457) | BRIDGE PAINTING | MaineDOT | $225,000.00 |
| 2022 | 023533.00 | BUCKFIELD, RIVER BR #5450 | BRIDGE SUBSTRUCTURE REHABILITATION | MaineDOT | $318,500.00 |
| 2022 | 023601.00 | SOUTH PORTLAND, I-295 NB/RED  BROOK BR #6285 | BRIDGE CULVERT REHABILITATION | MaineDOT | $398,125.00 |
| 2022 | 023611.00 | BENTON, I95 SB / RIVER ROAD BR# 1455 | BRIDGE STRENGTHENING | MaineDOT | $552,625.00 |
| 2022 | 023629.00 | KENNEBUNK, NASH MILL BR #5756 | BRIDGE REHABILITATION | MaineDOT | $1,000,000.00 |
| 2022 | 023637.00 | PARLIN STREAM NO 2 BR #6025 | BRIDGE SUBSTRUCTURE REHABILITATION | MaineDOT | $367,500.00 |
| 2022 | 025061.00 | INTERSTATE BRIDGE JOINTS 2021 | BRIDGE JOINT REPLACEMENT | MaineDOT | $445,000.00 |
| 2022 | 025095.00 | CAMDEN RAWSON AVE BRIDGE #3173 | BRIDGE REMOVAL | MaineDOT | $395,000.00 |
| 2022 | 025153.00 | INTERSTATE BRIDGE JOINTS 2022 | BRIDGE JOINT REPLACEMENT | MaineDOT | $295,000.00 |
| 2022 | 025155.00 | OAKFIELD SMYRNA, HOULTON,  INTERSTATE BRIDGE JOINTS | BRIDGE JOINT REPLACEMENT | MaineDOT | $895,000.00 |
| 2022 | Highway Construction | 018651.00 | AUBURN, MAIN STREET | INTERSECTION RECONSTRUCTION | LOCALLY  ADMINISTERED | $1,506,000.00 |
| 2022 | 021651.00 | YORK, ROUTE 1A. PHASE 1 | INTERSECTION RECONSTRUCTION | LOCALLY  ADMINISTERED | $2,457,160.88 |
| 2022 | 021766.00 | AUBURN, ROUTE 4 | INTERSECTION RECONSTRUCTION | MaineDOT | $2,540,000.00 |
| 2022 | 022384.00 | AUBURN, HOTEL ROAD | INTERSECTION RECONSTRUCTION | LOCALLY  ADMINISTERED | $1,200,000.00 |
| 2022 | 022641.00 | LYMAN-GORHAM, ROUTE 202 | RECONSTRUCTION | MaineDOT | $6,664,000.00 |
| 2022 | 022950.01 | OLD TOWN, STILLWATER AVE | INTERSECTION RECONSTRUCTION | MaineDOT | $4,900,000.00 |
| 2022 |  | 018653.00 | KITTERY, ROUTE 103 | 1 1/4" OVERLAY | MaineDOT | $1,348,082.00 |
| 2022 | 022420.01 | PORTLAND-SOUTH PORTLAND I-295  NORTHBOUND | MILL AND FILL | MaineDOT | $6,563,375.00 |

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| 2022 | Highway Preservation Paving | 023521.00 | BANGOR, STATE STREET | MILL AND FILL | LOCALLY  ADMINISTERED | $892,331.00 |
| 2022 | 023555.00 | DOVER-FOXCROFT, ROUTE 6 | MILL AND FILL | MaineDOT | $552,216.00 |
| 2022 | 024121.00 | KITTERY-SOUTH BERWICK, ROUTE 236 | 1 1/4" OVERLAY | MaineDOT | $4,907,671.00 |
| 2022 | 024123.00 | ALTON, ROUTE 16 | 1 1/4" OVERLAY | MaineDOT | $559,047.00 |
| 2022 | 024129.00 | AMHERST, ROUTE 9 | MILL AND FILL | MaineDOT | $1,230,470.00 |
| 2022 | 024131.00 | BANGOR, HOGAN ROAD-ROUTE 2 | 1 1/4" OVERLAY | MaineDOT | $194,995.00 |
| 2022 | 024133.00 | PITTSFIELD- NEWPORT, ROUTE 2 | 1 1/4" OVERLAY | MaineDOT | $3,134,270.00 |
| 2022 | 024135.00 | CARRABASSETT VALLEY- KINGFIELD,  ROUTE 16 | 1 1/4" OVERLAY | MaineDOT | $3,448,333.00 |
| 2022 | 024143.00 | PATTEN-MORO PLT., ROUTE 11 | 1 1/4" OVERLAY | MaineDOT | $5,670,000.00 |
| 2022 | 024151.00 | KITTERY, ROUTE 1 | MILL AND FILL | MaineDOT | $1,838,033.00 |
| 2022 | 024153.00 | WARREN-ROCKPORT, ROUTE 90 | 1 1/4" OVERLAY | MaineDOT | $2,672,091.00 |
| 2022 | 024159.00 | NORTHPORT, ROUTE 1 | MILL AND FILL | MaineDOT | $689,286.00 |
| 2022 | 024163.00 | SACO, ROUTE 1 | MILL AND FILL | MaineDOT | $1,325,550.00 |
| 2022 | 024585.00 | SOUTH PORTLAND, COTTAGE ROAD | MILL AND FILL | MaineDOT | $577,680.00 |
| 2022 | 024915.00 | KENDUSKEAG, ROUTE 15 | ULTRA-THIN BONDED WEARING COURSE | MaineDOT | $487,921.00 |
| 2022 | 024991.00 | SCARBOROUGH, HIGHLAND AVENUE | 1 1/4" OVERLAY | MaineDOT | $322,200.00 |
| 2022 | 024993.00 | SCARBOROUGH, ROUTE 207 | 1 1/4" OVERLAY | MaineDOT | $550,400.00 |
| 2022 | 024995.00 | WESTBROOK, BROOK STREET | MILL AND FILL | MaineDOT | $370,000.00 |
| 2022 | 024997.00 | PORTLAND, FOREST AVENUE | MILL AND FILL | MaineDOT | $234,300.00 |
| 2022 | 024999.00 | YARMOUTH, ROUTE 88 | MILL AND FILL | MaineDOT | $421,100.00 |
| 2022 | 025017.00 | BIDDEFORD, SOUTH STREET | MILL AND FILL | MaineDOT | $156,800.00 |
| 2022 | 025519.00 | WATERVILLE-PITTSFIELD, INTERSTATE  95 NORTHBOUND | ULTRA-THIN BONDED WEARING COURSE | MaineDOT | $5,184,375.00 |
| 2022 | Highway Rehabilitation | 018638.00 | SOUTH PORTLAND, VARIOUS ROADS | HIGHWAY REHABILITATION | MaineDOT | $991,200.00 |
| 2022 | 018786.00 | LAGRANGE, ROUTE 6 | HIGHWAY REHABILITATION | MaineDOT | $1,779,920.00 |
| 2022 | 021812.00 | PITTSFIELD, ROUTE 11/100 | HIGHWAY REHABILITATION | MaineDOT | $578,938.00 |
| 2022 | 022134.00 | PORTLAND, WASHINGTON AVENUE | HIGHWAY REHABILITATION | LOCALLY  ADMINISTERED | $1,227,465.49 |
| 2022 | Highway Safety and Spot Improvements | 018656.01 | LEWISTON, VARIOUS INTERSECTION,  PHASE 2 | INTERSECTION IMPROVEMENTS W/  SIGNAL | LOCALLY  ADMINISTERED | $424,030.00 |
| 2022 | 018658.00 | AUBURN, VARIOUS INTERSECTIONS | INTERSECTION IMPROVEMENTS W/  SIGNAL | LOCALLY  ADMINISTERED | $553,000.00 |
| 2022 | 018810.00 | BROWNVILLE, CHURCH ST [RAMP] | DRAINAGE IMPROVEMENTS | MaineDOT | $75,000.00 |
| 2022 | 021829.00 | SOUTH BERWICK, ROUTE 236 | SAFETY IMPROVEMENTS | MaineDOT | $1,418,000.00 |
| 2022 | 022394.00 | PORTLAND, I-295 NB MEDIAN | SAFETY IMPROVEMENTS | MaineDOT | $4,000,000.00 |
| 2022 | 022672.00 | FALMOUTH,I295 NB RAMP/BUCKNAM | SAFETY IMPROVEMENTS | MaineDOT | $597,000.00 |
| 2022 | 022823.00 | ARUNDEL- SIGNAL | INSTALL OR REPLACE TRAFFIC SIGNALS | MaineDOT | $280,000.00 |
| 2022 | 022851.00 | DOVER-FOXCROFT, ROUTE 15 | LARGE CULVERT REPLACEMENT | MaineDOT | $400,000.00 |
| 2022 | 022895.00 | LYMAN, ROUTE 35 | FLASHING BEACON | MaineDOT | $134,750.00 |
| 2022 | 022952.00 | OXFORD, ROUTE 26 | INTERSECTION IMPROVEMENTS W/  SIGNAL | MaineDOT | $578,000.00 |
| 2022 | 023112.00 | BREWER, ROUTE 9 | INTERSECTION IMPROVEMENTS W/  SIGNAL | LOCALLY  ADMINISTERED | $172,310.00 |
| 2022 | 023114.00 | BANGOR, ROUTE 2 | INTERSECTION IMPROVEMENTS W/  SIGNAL | LOCALLY  ADMINISTERED | $649,237.00 |
| 2022 | 023509.00 | ARUNDEL, ROUTE 1 | INSTALL OR REPLACE TRAFFIC SIGNALS | MaineDOT | $280,000.00 |
| 2022 | 023573.00 | BANGOR, STATE STREET | INTERSECTION IMPROVEMENTS W/  SIGNAL | LOCALLY  ADMINISTERED | $275,500.00 |
| 2022 | 023777.00 | STATEWIDE, WRONG WAY | SAFETY IMPROVEMENTS | MaineDOT | $125,000.00 |
| 2022 | 023797.00 | WESTBROOK, ROUTE 25 | INTERSECTION IMPROVEMENTS W/  SIGNAL | MaineDOT | $1,805,958.00 |
| 2022 | 023971.00 | OLD TOWN, ROUTE 2 | INTERSECTION IMPROVEMENTS W/  SIGNAL | LOCALLY  ADMINISTERED | $600,000.00 |
| 2022 | 024205.00 | AUGUSTA, ROUTE 3 | SAFETY IMPROVEMENTS | MaineDOT | $175,175.00 |
| 2022 | 024207.00 | AUGUSTA, ROUTE 3 | SAFETY IMPROVEMENTS | MaineDOT | $231,464.00 |

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| 2022 |  | 024209.00 | PALMYRA, ROUTE 2 | SAFETY IMPROVEMENTS | MaineDOT | $336,875.00 |
| 2022 | 024215.00 | FREEPORT, INTERSTATE 295 | SAFETY IMPROVEMENTS | MaineDOT | $445,000.00 |
| 2022 | 024217.00 | GREENVILLE, ROUTE 6/15 | FLASHING BEACON | MaineDOT | $85,000.00 |
| 2022 | 024225.00 | STATEWIDE, WRONG WAY  MITIGATIONS | SAFETY IMPROVEMENTS | MaineDOT | $215,000.00 |
| 2022 | 024237.00 | UNION, ROUTE 17 | LARGE CULVERT REHABILITATION | MaineDOT | $660,000.00 |
| 2022 | 024261.00 | STATEWIDE PROCUREMENT OF SIGN  EQUIPMENT | SAFETY IMPROVEMENTS | MaineDOT | $91,875.00 |
| 2022 | 024273.00 | PENOBSCOT, ROUTE 166 | LARGE CULVERT REPLACEMENT | MaineDOT | $539,000.00 |
| 2022 | 024277.00 | BAILEYVILLE, ROUTE 9 LC# 46925 | LARGE CULVERT REPLACEMENT | MaineDOT | $612,500.00 |
| 2022 | 024283.00 | BREMEN, ROUTE 32 | LARGE CULVERT REPLACEMENT | MaineDOT | $383,025.00 |
| 2022 | 024547.00 | 2022 STATEWIDE RUMBLE STRIPS | RUMBLE STRIP INSTALLATION | MaineDOT | $700,000.00 |
| 2022 | Multimodal | 013344.10 | GARDINER COBBOSSEE TRAIL ( 1 ) | NEW CONSTRUCTION | LOCALLY  ADMINISTERED | $796,250.00 |
| 2022 | 018865.00 | PORTLAND, W. COMMERCIAL CONN. | NEW CONSTRUCTION | LOCALLY  ADMINISTERED | $382,000.00 |
| 2022 | 021667.00 | BETHEL, ROUTE 26 | NEW CONSTRUCTION | MaineDOT | $290,000.00 |
| 2022 | 021667.10 | BETHEL, SLR RAILROAD CROSSING  #1709605 | RAIL CROSSING IMPROVEMENTS | MaineDOT | $270,000.00 |
| 2022 | 022016.00 | ROCKLAND, PARK AND RIDE | MULTIMODAL IMPROVEMENTS | MaineDOT | $250,000.00 |
| 2022 | 022018.00 | LINCOLN, ROUTE 2 SIDEWALK | MULTIMODAL IMPROVEMENTS | MaineDOT | $365,000.00 |
| 2022 | 022022.00 | WASHBURN, SRTS SIDEWALKS | MULTIMODAL IMPROVEMENTS | MaineDOT | $430,000.00 |
| 2022 | 022204.00 | SOUTHWEST HARBOR, SIDEWALK | NEW CONSTRUCTION | LOCALLY  ADMINISTERED | $940,000.00 |
| 2022 | 022216.00 | HOULTON, SIDEWALKS | RECONSTRUCTION | LOCALLY  ADMINISTERED | $640,000.00 |
| 2022 | 022218.00 | MADAWASKA, SIDEWALK | NEW CONSTRUCTION | LOCALLY  ADMINISTERED | $465,500.00 |
| 2022 | 023274.00 | SACO, PARK AND RIDE LOT  IMPROVEMENTS | MULTIMODAL IMPROVEMENTS | MaineDOT | $362,000.00 |
| 2022 | 023813.00 | LIMESTONE, 1A; HIGH; HUGGARD | NEW CONSTRUCTION | MaineDOT | $679,325.00 |
| 2022 | 024315.00 | BLUE HILL, SOUTH ST. SIDEWALK | MULTIMODAL IMPROVEMENTS | MaineDOT | $392,500.00 |
| 2022 | 024357.00 | EASTPORT, HIGH ST. SIDEWALKS | MULTIMODAL IMPROVEMENTS | LOCALLY  ADMINISTERED | $298,000.00 |
| 2022 | 024771.00 | BANGOR, RIVERFRONT TRAIL  ENHANCEMENTS | NEW CONSTRUCTION | LOCALLY  ADMINISTERED | $374,586.87 |
| 2022 | 024773.00 | BREWER, RIVERWALK PHASE 3 | NEW CONSTRUCTION | MaineDOT | $460,000.00 |
| **Total Projected Contracting Opportunities:** | | | | | | **$358,954,676.38** |

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| **Appendix 2** | | | | | | |
| **FAA Funded Projected Contracting Opportunities FFY 2022-2024** | | | | | | |
| ADV FFY | Scope Group | WIN | Title | Scope | Dev Resp | Avail |
| 2022 | Policy, Planning  and Research | 018717.04 | Statewide Aviation System Plan | Planning Studies | MaineDOT | $ 412,000.00 |
| 2023 | Aviation | 018717.05 | Statewide Pavement  Maintenance | Crack Sealing | MaineDOT | $ 618,000.00 |
| 2023 | Aviation | 020655.05 | Augusta State Airport | Demolition/Removal | MaineDOT | $ 103,000.00 |
| 2024 | Aviation |  | Augusta State Airport | Reconstruction | MaineDOT | $ 5,150,000.00 |
| **Total Projected Contracting Opportunities:** | | | | | | **$ 6,283,000.00** |